

# Neighbourhood Planning

Shaping our future together



## Why Neighbourhoods?

#### **Place matters**

- Cities are about places e.g. legislated authorities relate to control of land
- > Place has significant impact on health, social development, economic outcomes
  - Belonging?
- > Place-based approaches help enable horizontality

#### **Collaboration matters**

- > No agency or sector can deal with complex issues alone
- Days of funding new agency, department, are long gone, and were often not that effective – driven by issues/symptoms, not causes



#### Why Neighbourhood Planning

- > Best practices...
- > Break silos (internal and external)
- > Bring line departments together on significant capital and operating projects
- > Outcomes focused
- Citizens and Councillors expect governments to work in a joined-up way

### **NPI Pilot**

#### > Hintonburg

- Downtown neighbourhood, usual urban issues
- Facing significant demographic and physical changes
- Wellington St. artery being rebuilt (Public Works)
- Zoning and Land use plan along Wellington corridor (Planning)

#### ≻ Vars

- Rural village on outskirts of City
- Urban / rural issues
- Economic development > future of villages?

### Hintonburg

- Started Fall 2006
- > Juggling / friction
  - competing timelines, processes
  - focus on corridor ↔ neighbourhood
- > Defined themes for discussion
  - e.g. Safety, Traffic, Arts, Human Services
  - Weekly meetings Feb to June with community stakeholders "continuity task force"
  - Outreach to broad community surveys, open houses
  - Variety of stakeholders involved because of 3 projects
- ➤ Vision...

#### Lessons Learned

- Internal steering committee with DCM's to line staff meets every 6 weeks
- Need to define what our different consultation processes are best at doing
- Depts need to consult with each other before planning significant consultations
- Data is important Nghd profiles
  - Indicators > what, when and why
  - Outcomes
- Managing expectations means sharing not owning information

#### Challenges

- Traditional approaches to capital, operating programs are issue, output focused, thus so are approaches to consultation
- > Managing expectations often means <u>not</u> discussing things,
  - > issues are there anyway, better to deal with them in the open...
- Community reliant on government?



### **Summary/Implications**

- Pilot has led to changes to how staff work together, but systems have not moved
- Community expects governments to work this way
- > All social, economic and land-use policies have their outcomes at the neighbourhood level
- Place-based approaches helps break silos because encourages consideration of causes and conditions, not just symptoms
- > What we measure matters
- **≻**But...



### **Summary/Implications**

- Governments have tended to overlook place and focus on issues
- Civil society has turned into citizens as consumers (taxes = fees for service)
- Place not seen as relevant > Individuals "matter" not community/place
- > Meaningful outcomes hard(er) to measure
  - Long-term
  - Data scaling



#### **Questions?**



#### russell.mawby@ottawa.ca

http://www.ottawa.ca/city\_services/planning/neighbourhood/index\_en.html